

NO MIDDLE ROAD

CLIMATE CHANGE AND FINANCIAL RISK: THE GROWTH OF ELECTRIC VEHICLES AND THEIR IMPACT ON OIL

Key conclusions of the report *No Middle Road*:

- The cost of EVs is likely to fall, due to continued improvements in battery technology.
- We expect cost parity with internal combustion engine (ICE) vehicles in the mid-2020s.
- As a direct consequence of EV proliferation, 1 million b/d of crude oil could be displaced by the late 2020s.
- Facing the risk of holding a permanently impaired asset, rational oil producers would have no choice but to offload their oil reserves quickly.



1.3m
EVs ON THE ROAD
IN 2015 GLOBALLY



2025
EVs WILL BE
CHEAPER TO OWN



1m b/d
OF OIL DISPLACED IN
CHINA IN LATE 2020s



25%
OF EVs ARE
FOUND IN CHINA



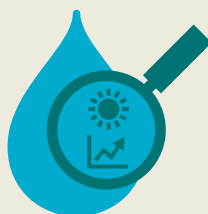
2045
100% PENETRATION
IN CHINA

RECOMMENDATIONS



POLICY

Establish a prudent carbon risk-exposure policy. Compared with their European counterparts, very few Asian asset owners have developed an explicit risk policy that sets forth their portfolios' maximum exposure to carbon-related assets. This is partially a function of the scarcity of publicly available environment, social and governance (ESG) disclosures.



DE-RISK

There is an overwhelming case for a significant reduction in exposure to oil and oil-related assets. Our analysis in this report shows that prudent climate and investment policies are not necessarily in conflict.



HEDGE

Construct a dynamic hedging strategy. The decarbonized index is effectively a "free option on carbon", allowing investors to substantially reduce their exposure to carbon risks while maintaining a very similar risk-reward profile to their benchmark index. This significant reduction in carbon intensity is due primarily to the fact that climate-related risks tend to be heavily concentrated in a small number of index constituents.